

# Some reflections from the practice

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# Some starting points

- ▶ My reflections is not scientific research - but can increase the understanding for the practice in the field.
- ▶ I will to some extent generalize and be selective in my choices.
- ▶ To lead, manage and organize different sectors in Sweden.
- ▶ Responsibility: national, regional or local level.
- ▶ All organizational structures has its advantages and disadvantages.

# In a State Agency

- ▶ A state Agency with over 30 institution around the country.
- ▶ Compulsory care for young people with destructive behavior and criminality.
- ▶ Majority had some mental illness or psychiatric diagnosis.
- ▶ Was dependent on specialized psychiatric care for the youngsters.
- ▶ Some psychiatric units did not help at all - questioning and criticized what we were doing.
- ▶ With some units we had very good cooperation.
- ▶ Not only depending on the personal.
- ▶ Lack of leading, managing and organizing on national level.
- ▶ Health Care on equal terms for the citizens in terms of young people with severe problems?

# A lot of actors

- ▶ Compulsory care for young people with destructive behavior, extreme violent in combination with mental illness or psychiatric diagnosis
- ▶ A small group but extremely difficult to help.
- ▶ The specialized psychiatric said they couldn't handle the violence and send them back to the institutions.
- ▶ Try to solve this through meeting with other State Agencies but there was no one's responsibility.
- ▶ It was finally up to one the 21 regions interest if they would like to do it.
- ▶ Lack of leading, managing and organizing on national level.
- ▶ Health Care on equal terms for the citizens in terms of young people with severe problems?
- ▶ Same challenges at local level when youngster going home - School, Social services, Police, Health Care etc.

# The Health Care sector

- ▶ To lead, manage and organize the Health Care sector in Sweden.
- ▶ 21 Regions and 6 Health Care Regions (associations).
- ▶ SKR (Swedish Municipalities and Regions - member organization).
- ▶ Health Care on equal terms for the citizens?
- ▶ Health Care on equal terms for the citizens: time, treatments etc.

# Primary care

## ▶ Contac the first day

- ▶ 2022            95 % - 67 %
- ▶ 2019            97 % - 77 %
- ▶ 2014            100 % - 76 %

## ▶ Medical assessment within 3 days

- ▶ Mars 2023        95 % - 67 %
- ▶ Mars 2019        91 % - 67 %

(SKR 2023)

# Specialist Care

- ▶ First visit within 90 days
  - ▶ Mars 2023 96 % - 59 %
  - ▶ Mars 2018 97 % - 69 %
  - ▶ Mars 2014 97 % - 81 %
  
- ▶ All operations within 90 days
  - ▶ Mars 2023 99 % - 60 %
  - ▶ Mars 2018 93 % - 61 %
  - ▶ Mars 2014 99 % - 68 %
  
- ▶ Orthopedics within 90 days
  - ▶ Mars 2023 99 % - 36 %
  - ▶ Mars 2018 94 % - 49 %
  - ▶ Mars 2014 100 % - 52%

(SKR 2023)

# Citizens attitudes and trust for the HC

- ▶ Trust for HC in my region
  - ▶ +77 (15) -8                      +46 (29) -24
- ▶ In my region waiting times for hospital care and treatment are reasonable
  - ▶ +67 (17) -16                      +39 (18) -44
- ▶ Are given care on equal terms
  - ▶ +72 -28                              +48 -52

(SKR 2022)



# Politicians in Regions

- ▶ A wide range of knowledge and experiences.
- ▶ A complex organization to organize, lead and manage.
- ▶ Different logics between the politicians, managers and professions.
- ▶ Known as the “invisible” election in Sweden.
- ▶ Representing the will of the citizens - compare the trust for the Health Care between the regions.
- ▶ Budget differences between parities are basically not significant.
  - ▶ 800 million euro, 5 million euro
- ▶ The most significant differences in some regions is the privatization.

# Concluding reflections

- ▶ Health Care on equal terms for the citizens?
  - ▶ No
- ▶ Who is leading, managing and organizing the Health Care on national level?
  - ▶ Who are you talking to for example regarding psychiatric care in Sweden?
  - ▶ None - basically 21 regions, to some extend the state and SKR.
- ▶ A fragmented Health Care system.
- ▶ Does politicians on regional level add value to the regional level?
- ▶ Other sectors has the same problems with fragmented structures and no responsibility for leading, managing and organizing areas on national level that are important for citizens.